The Boys & Girls Club of Hartford, Inc.

Financial Statements
and Independent Auditor's Report

June 30, 2021 and 2020

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The Boys & Girls Club of Hartford, Inc.

Index

Independent Auditor's Report

To the Board of Directors
The Boys & Girls Club of Hartford, Inc.

Report on the Financial Statements

We have audited the accompanying financial statements of The Boys & Girls Club of Hartford, Inc. (the "Organization"), which comprise the statements of financial position as of June 30, 2021 and 2020, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards,* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Boys & Girls Club of Hartford, Inc. as of June 30, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

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Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards,* we have also issued our report dated November 30, 2021, on our consideration of The Boys & Girls Club of Hartford, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of The Boys & Girls Club of Hartford, Inc.'s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering The Boys & Girls Club of Hartford, Inc.'s internal control over financial reporting and compliance.

CohnReznick LLP

Hartford, Connecticut
November 30, 2021

The Boys & Girls Club of Hartford, Inc.

Statements of Financial Position
June 30, 2021 and 2020

Assets

	2021	2020
Current assets		
Cash and cash equivalents	$ 6,177,196	$ 7,636,207
Current portion of pledges receivable, net	1,606,774	1,881,812
Grants and other receivables	555,471	1,706,142
Prepaid expenses	51,288	26,850
Total current assets	8,390,729	11,251,011
Contribution receivable - land use, net	209,770	213,654
Pledges receivable, net	1,656,279	2,641,503
Investments	9,035,502	6,275,617
Assets held in trust	11,177,115	8,893,014
Property and equipment, net	13,606,767	4,913,094
Total assets	$ 44,076,162	$ 34,187,893

Liabilities and Net Assets

	2021	2020
Current liabilities		
Accounts payable and accrued liabilities	$ 809,620	$ 1,168,173
Refundable advance - PPP	-	498,248
Deferred revenue	59,200	-
Total current liabilities	868,820	1,666,421
Total liabilities	868,820	1,666,421
Commitments		
Net assets		
Without donor restrictions	26,685,018	17,138,196
With donor restrictions		
Time or purpose	4,954,107	6,099,160
In perpetuity	11,568,217	9,284,116
Total net assets with donor restrictions	16,522,324	15,383,276
Total net assets	43,207,342	32,521,472
Total liabilities and net assets	$ 44,076,162	$ 34,187,893

See Notes to Financial Statements.

The Boys & Girls Club of Hartford, Inc.

Statement of Activities
Year Ended June 30, 2021
(With Comparative Totals for 2020)

	Without donor restrictions	With donor restrictions: Time or purpose	With donor restrictions: In perpetuity	2021 Total	2020 Total
Revenue					
Contributions	$ 1,190,798	$ 768,466	$ -	$ 1,959,264	$ 2,508,893
Grants and contracts	1,495,936	-	-	1,495,936	617,949
Legacies	426,060	-	-	426,060	443,963
United Way support	16,972	62,004	-	78,976	194,153
Special events	570,297	-	-	570,297	517,476
Investment return utilized for operations	283,114	26,558	-	309,672	309,721
Program fees	90,784	-	-	90,784	482,813
Other revenue	17,661	-	-	17,661	21,475
Net assets released from restrictions	891,930	(891,930)	-	-	-
Total revenue	4,983,552	(34,902)	-	4,948,650	5,096,443
Functional expenses					
Program services	3,139,134	-	-	3,139,134	3,033,844
Management and general	783,792	-	-	783,792	752,101
Fundraising	652,933	-	-	652,933	527,566
Total functional expenses	4,575,859	-	-	4,575,859	4,313,511
Changes in net assets before nonoperating activities	407,693	(34,902)	-	372,791	782,932
Nonoperating activities					
Capital campaign contributions, net	564,457	944,375	-	1,508,832	3,872,330
Capital grant	5,291,045	-	-	5,291,045	1,708,957
Contribution of land use	-	-	-	-	213,654
Capital campaign expenditures	(52,462)	-	-	(52,462)	(259,379)
Investment return, net	1,862,921	176,669	-	2,039,590	158,530
Investment return utilized for operations	(283,114)	(26,558)	-	(309,672)	(309,721)
Depreciation	(448,355)	-	-	(448,355)	(421,381)
Change in value of assets held in trust	-	-	2,284,101	2,284,101	(259,393)
Net assets released from restrictions					
Capital campaign	2,204,637	(2,204,637)	-	-	-
Total nonoperating activities	9,139,129	(1,110,151)	2,284,101	10,313,079	4,703,597
Changes in net assets	9,546,822	(1,145,053)	2,284,101	10,685,870	5,486,529
Net assets, beginning	17,138,196	6,099,160	9,284,116	32,521,472	27,034,943
Net assets, ending	$ 26,685,018	$ 4,954,107	$ 11,568,217	$ 43,207,342	$ 32,521,472

See Notes to Financial Statements.

The Boys & Girls Club of Hartford, Inc.

Statement of Activities
Year Ended June 30, 2020

	Without donor restrictions	With donor restrictions: Time or purpose	With donor restrictions: In perpetuity	Total
Revenue				
Contributions	$ 1,002,352	$ 1,506,541	$ -	$ 2,508,893
Grants and contracts	617,949	-	-	617,949
Legacies	443,963	-	-	443,963
United Way support	16,341	177,812	-	194,153
Special events	517,476	-	-	517,476
Investment return utilized for operations	281,791	27,930	-	309,721
Program fees	482,813	-	-	482,813
Other revenue	21,475	-	-	21,475
Net assets released from restrictions	992,504	(992,504)	-	-
Total revenue	4,376,664	719,779	-	5,096,443
Functional expenses				
Program services	3,033,844	-	-	3,033,844
Management and general	752,101	-	-	752,101
Fundraising	527,566	-	-	527,566
Total functional expenses	4,313,511	-	-	4,313,511
Changes in net assets before nonoperating activities	63,153	719,779	-	782,932
Nonoperating activities				
Capital campaign contributions, net	633,590	3,238,740	-	3,872,330
Capital grant	1,708,957	-	-	1,708,957
Contribution of land use	-	213,654	-	213,654
Capital campaign expenditures	(259,379)	-	-	(259,379)
Investment return, net	146,590	11,940	-	158,530
Investment return utilized for operations	(281,791)	(27,930)	-	(309,721)
Depreciation	(421,381)	-	-	(421,381)
Change in value of assets held in trust	-	-	(259,393)	(259,393)
Net assets released from restrictions Capital campaign	3,279,071	(3,279,071)	-	-
Total nonoperating activities	4,805,657	157,333	(259,393)	4,703,597
Changes in net assets	4,868,810	877,112	(259,393)	5,486,529
Net assets, beginning	12,269,386	5,222,048	9,543,509	27,034,943
Net assets, ending	$ 17,138,196	$ 6,099,160	$ 9,284,116	$ 32,521,472

See Notes to Financial Statements.

The Boys & Girls Club of Hartford, Inc.

Statement of Functional Expenses
Year Ended June 30, 2021
(With Comparative Totals for 2020)

	Program services	Management and general	Fundraising	2021 Total	2020 Total
Salaries and benefits					
Salaries	$ 1,734,526	$ 565,603	$ 378,224	$ 2,678,353	$ 2,585,531
Benefits	281,802	82,085	69,332	433,219	381,275
Payroll taxes	109,898	35,628	27,309	172,835	186,196
Total salaries and benefits	2,126,226	683,316	474,865	3,284,407	3,153,002
Other operating expenses					
Supplies and other	313,457	1,705	1,134	316,296	349,264
Building repair and maintenance	247,677	4,550	2,354	254,581	167,327
Utilities	132,252	3,039	1,573	136,864	120,162
Special events expense	-	-	70,255	70,255	34,853
Insurance	74,057	15,013	2,952	92,022	92,311
Office expense	44,200	10,777	6,240	61,217	65,816
Professional and outside services	52,273	35,723	63,420	151,416	125,403
Dues and fees	41,646	10,751	12,603	65,000	64,218
Occupancy	53,884	-	-	53,884	34,817
Miscellaneous	5,454	2,401	8,036	15,891	24,158
Travel, conferences and training	11,927	13,648	521	26,096	47,387
Telephone	20,517	2,268	1,516	24,301	24,442
Postage	193	100	1,101	1,394	2,089
Printing and publications	217	501	6,363	7,081	8,262
Bad debt expense	15,154	-	-	15,154	-
Total expenses before depreciation and capital campaign	3,139,134	783,792	652,933	4,575,859	4,313,511
Capital campaign expenses	-	-	52,462	52,462	259,379
Depreciation	386,706	33,627	28,022	448,355	421,381
Total expenses	$ 3,525,840	$ 817,419	$ 733,417	$ 5,076,676	$ 4,994,271

See Notes to Financial Statements.

The Boys & Girls Club of Hartford, Inc.

Statement of Functional Expenses
Year Ended June 30, 2020

	Program services	Management and general	Fundraising	Total
Salaries and benefits				
Salaries	$ 1,711,392	$ 547,906	$ 326,233	$ 2,585,531
Benefits	260,988	60,838	59,449	381,275
Payroll taxes	124,763	37,954	23,479	186,196
Total salaries and benefits	2,097,143	646,698	409,161	3,153,002
Other operating expenses				
Supplies and other	349,264	-	-	349,264
Building repair and maintenance	161,225	4,239	1,863	167,327
Utilities	116,007	2,738	1,417	120,162
Special events expense	-	118	34,735	34,853
Insurance	73,641	16,167	2,503	92,311
Office expense	45,085	13,156	7,575	65,816
Professional and outside services	52,642	29,715	43,046	125,403
Dues and fees	43,710	10,478	10,030	64,218
Occupancy	34,817	-	-	34,817
Miscellaneous	13,543	5,299	5,316	24,158
Travel, conferences and training	25,800	21,166	421	47,387
Telephone	20,661	2,275	1,506	24,442
Postage	265	52	1,772	2,089
Printing and publications	41	-	8,221	8,262
Total expenses before depreciation and capital campaign	3,033,844	752,101	527,566	4,313,511
Capital campaign expenses	-	-	259,379	259,379
Depreciation	374,561	25,538	21,282	421,381
Total expenses	$ 3,408,405	$ 777,639	$ 808,227	$ 4,994,271

See Notes to Financial Statements.

The Boys & Girls Club of Hartford, Inc.

Statements of Cash Flows
Years Ended June 30, 2021 and 2020

	2021	2020
Cash flows from operating activities		
Change in net assets	$ 10,685,870	$ 5,486,529
Adjustments to reconcile change in net assets to net cash provided by operating activities		
Depreciation	448,355	421,381
Net realized and unrealized gains on investments	(1,963,979)	(46,963)
Bad debt expense	15,154	-
Contribution receivable - land use, net	3,884	(213,654)
Change in value of assets held in trust	(2,284,101)	259,393
Proceeds from contributions, nonoperating	(2,204,637)	(3,279,071)
Changes in operating assets and liabilities		
Grants and other receivables	1,150,671	(1,255,215)
Prepaid expenses	(24,438)	(21,350)
Pledges receivable	1,245,108	40,331
Accounts payable and accrued liabilities	(663,042)	28,123
Refundable advance - PPP	(498,248)	498,248
Deferred revenue	59,200	(59,222)
Net cash provided by operating activities	5,969,797	1,858,530
Cash flows from investing activities		
Proceeds from sale of investments	1,142,120	3,655,578
Purchase of investments	(1,938,026)	(3,460,796)
Purchases of property and equipment	(8,837,539)	(779,055)
Net cash used in investing activities	(9,633,445)	(584,273)
Cash flows from financing activities		
Proceeds from contributions, nonoperating	2,204,637	3,279,071
Net cash provided by financing activities	2,204,637	3,279,071
Net (decrease) increase in cash and cash equivalents	(1,459,011)	4,553,328
Cash and cash equivalents, beginning	7,636,207	3,082,879
Cash and cash equivalents, end	$ 6,177,196	$ 7,636,207
Noncash activity		
Total purchases of property and equipment	$ 9,142,028	$ 1,687,122
Purchases included in accounts payable and accrued liabilities	(304,489)	(908,067)
Cash paid for property and equipment	$ 8,837,539	$ 779,055

See Notes to Financial Statements.

Note 1 - Organization and summary of significant accounting policies

Organization and operations

The Boys & Girls Club of Hartford, Inc. (the "Organization"), affiliated with The Boys & Girls Clubs of America, maintains several facilities in Hartford, Connecticut. The Organization provides programs of academic, cultural and social enrichment, in addition to health and life skills, and physical and recreational activities. Support is received from various sources, including grants, the United Way, private foundations, private charitable organizations and earnings from endowment funds.

Basis of presentation

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

The Organization reports information regarding its financial position and activities according to two classes of net assets: with or without donor restrictions. They are described as follows:

Without donor restrictions - Net assets which are not subject to explicit donor-imposed stipulations, or to those imposed by operation of law. Net assets without donor restrictions may be designated for specific purposes by action of the Board of Directors or may otherwise be limited by contractual agreements with outside parties.

With donor restrictions - Net assets whose use by the Organization is subject to explicit donor-imposed stipulations, or to those imposed by operation of law, which can be fulfilled by actions of the Organization pursuant to those stipulations, which expire by the passage of time or that they be maintained in perpetuity. The change in net assets with donor restrictions is impacted primarily by gifts with time and donor constraints, unconditional promises to give and net investment return related to donor-restricted endowment funds.

Newly adopted accounting standards

The Organization adopted Accounting Standards Update ("ASU") 2018-13, Fair Value Measurement. This accounting standard changes the disclosure requirements for fair value measurement. The Organization adopted the provisions of ASU 2018-13 on July 1, 2020. There is no effect on net assets in connection with the implementation of ASU 2018-13.

Measure of operations

The accompanying statements of activities distinguish between operating and nonoperating activities. Operating activities include all revenues and expenses which are an integral part of the Organization's programs and supporting activities. Nonoperating activities primarily include grants and contributions for capital purposes, investment return in excess of amounts utilized for operations, the change in the value of assets held in trust, depreciation and other nonoperating gains and losses.

Available resources and liquidity

The Organization's financial assets available within one year of the statements of financial position date for general expenditures as of June 30, 2021 and 2020 are as follows:

	2021	2020
Total assets, end of year	$ 44,076,162	$ 34,187,893
Less nonfinancial assets:		
Prepaid expenses	(51,288)	(26,850)
Property and equipment, net	(13,606,767)	(4,913,094)
Contribution receivable - land use, net	(209,770)	(213,654)
Assets held in trust	(11,177,115)	(8,893,014)
Financial assets, end of year	19,031,222	20,141,281
Less those unavailable for general expenditure within one year due to		
Contractual or donor-imposed restrictions		
Pledges receivable, net, less current portion	(1,656,279)	(2,641,503)
Restricted by donors for purpose and time	(1,168,380)	(1,199,398)
Donor-restricted endowment, subject to appropriation	(312,904)	(162,793)
Donor-restricted endowment to be retained in perpetuity	(391,102)	(391,102)
Board designated endowments	(8,195,521)	(5,617,720)
Expected to be available for general expenditure within one year		
Appropriations for operations	313,152	309,672
Financial assets available for general expenditure within one year	$ 7,620,188	$ 10,438,437

The Organization regularly monitors liquidity required to meet its operating needs and other contractual commitments, while also striving to maximize the investment of its available funds. The Organization has various sources of liquidity at its disposal, including cash and cash equivalents, accounts and contributions receivable, marketable debt and equity securities and a line of credit. See Note 7 for more information about the Organization's line of credit facility.

For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Organization considers all expenditures related to its ongoing program activities as well as the conduct of services undertaken to support those activities. In addition to financial assets available to meet general expenditures over the next 12 months, the Organization anticipates collecting sufficient revenue to cover general expenditures not covered by donor-restricted resources.

The Organization's Investment Policy Statement requires the investment portfolio to maintain liquid instruments within its portfolio to ensure assets are available to meet general expenditures, liabilities and obligations as they come due. The Organization's investment committee reviews investment performance on a quarterly basis to consider near-term liquidity needs.

Cash and cash equivalents
Cash and cash equivalents include all cash balances and highly-liquid short-term instruments with an original maturity of three months or less when acquired.

Revenue recognition

Contributions
Transactions where the resource providers often receive value indirectly by providing a societal benefit, although the societal benefit is not considered to be of commensurate value, are deemed to be contributions. Contributions are classified as either conditional or unconditional. A conditional contribution is a transaction where the Organization has to overcome a barrier or hurdle to be entitled to the resource and the resource provider is released from the obligation to fund or has the right of return of any advanced funding if the Organization fails to overcome the barrier. The Organization recognizes the contribution revenue upon overcoming the barrier or hurdle. Any funding received prior to overcoming the barrier is recognized as a refundable advance.

Unconditional contributions are recognized as revenue and receivable when the commitment to contribute is received.

Conditional and unconditional contributions are recorded as either with donor restrictions or without donor restrictions. Contributions are recognized as contributions with donor restrictions if they are received with donor stipulations that limit the use of the donated asset. Contributions received with no donor stipulations are recorded as contributions without donor restrictions. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified as net assets without donor restrictions and are reported in the statement of activities as net assets released from restrictions. Donor-restricted contributions whose restrictions expire during the same fiscal year are recognized as contributions without donor restrictions.

Grants and contracts
Revenue from grants and contracts with resource providers such as the government and its agencies, other organizations and private foundations are accounted for either as exchange transactions or as contributions. When the resource provider receives commensurate value in return for the resources transferred to the Organization, the revenue from the grant or contract is accounted for as an exchange transaction. For purposes of determining whether a transfer of an asset is a contribution or an exchange, the Organization deems that the resource provider is not synonymous with the general public, i.e., indirect benefit received by the public as a result of the assets transferred is not deemed equivalent to commensurate value received by the resource provider. Moreover, the execution of a resource provider's mission or the positive sentiment from acting as a donor is not deemed to constitute commensurate value received by a resource provider. Revenue from grants and contracts that are accounted for as exchange transactions is recognized when performance obligations have been satisfied. Grants and contracts awarded for the acquisition of long-lived assets are reported as nonoperating revenue, in the absence of donor stipulations to the contrary, during the fiscal year in which the assets are acquired. Cash received in excess of revenue recognized is recorded as refundable advances.

On the other hand, when the resource provider does not receive commensurate value, the transaction is accounted for as a contribution.

Program fees

Program fees include membership dues, daycare fees and various other funds collected by the Organization to cover activities provided to its participants and members. Revenue is recognized when control of the promised service is transferred to the Organization's members, in an amount that depicts the consideration the Organization expects to be entitled to in exchange for those services. Revenue is not recognized unless collectability under the contract is considered probable, the contract has commercial substance and the contract has been approved. Additionally, the contract must contain payment terms, as well as the rights and commitments of both parties.

The Organization's payment terms vary by the type of services offered. The Organization's standard payment terms generally align with the timing of the services performed and do not include a financing component. The Organization has the unconditional right to consideration as it satisfies the performance obligations; therefore, no contractual assets are recognized.

The Organization records deferred revenues when payments are received in advance of the Organization's performance under the contract, which are recognized as revenue as the performance obligation is satisfied.

Gifts of long-lived assets

The Organization reports gifts of land, buildings and equipment as unrestricted support unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, the Organization reports expirations of donor restrictions of acquired long-lived assets when placed in service.

Contributed services

Many individuals volunteer their time and perform a variety of tasks that assist the Organization with specific assistance programs and various committee assignments. No amounts have been recorded in the financial statements for these donated volunteer services for the years ended June 30, 2021 and 2020, as they do not meet the criteria for recognition.

The Organization did receive donations for specific materials, supplies and services by various individuals and organizations that do meet the criteria for recognition. These are recorded at fair value at the date of donation, and have been included in revenue and expenses or capital assets in the period received. The following have been recorded in the financial statements: donated use of facilities of $50,000 and $34,816 for years ended June 30, 2021 and 2020, respectively; donated materials and supplies of $27,161 and $0 for the years ended June 30, 2021 and 2020, respectively; and donated services of $24,712 and $67,700 for the years ended June 30, 2021 and 2020, respectively. In addition, see Note 16 for information on a land lease with the City of Hartford.

Allowances for receivables

Allowances for pledges, grants and other receivables are determined by management based on an assessment of their collectability. Management considers past history, current economic conditions and overall viability of the obligor. Receivables are written off only when management believes amounts will not be collected. Receivables are considered past due based on invoice or pledge date.

Investments

The Organization reports investments at fair value (see Note 5) and reflects any gains or losses in the statements of activities. Gains and losses are considered without donor restrictions unless restricted by donor stipulation or law. Investment income and gains restricted by donors are reported as increases in net assets without donor restrictions if the restrictions are met (either a stipulated time period ends or a purpose restriction is accomplished) in the reporting period in which the income and gains are recognized. Nonmonetary investments received as gifts are immediately sold and recorded at the realized value.

Property and equipment

The Organization capitalizes all expenditures for property and equipment with a cost in excess of $1,000 and a useful life of greater than three years. Purchased property and equipment are carried at cost less accumulated depreciation. Donated property and equipment are carried at the approximate fair value at the date of donation. Depreciation is computed using the straight-line method over the estimated useful lives of the assets. Estimated lives for financial reporting purposes are as follows:

Asset	Estimated lives
Building and improvements	5 - 40 years
Furniture, fixtures, computers, equipment and vehicles	3 - 7 years

Expenditures for repairs and maintenance are charged to expense as incurred. For assets sold or otherwise disposed of, the cost and related accumulated depreciation are removed from the accounts, and any resulting gain or loss is reflected in the statements of activities for the period.

Construction in progress is recorded at cost. The Organization capitalizes construction, insurance and other costs during the period of construction. Depreciation and amortization are recorded when construction is substantially complete and the assets are placed in service.

Impairment of long-lived assets

The Organization reviews its long-lived assets for impairment whenever events or circumstances indicate the carrying amount of the assets may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future undiscounted net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. There were no impairment losses during 2021 or 2020.

Income taxes

The Organization is organized as a nonprofit corporation under Section 501(c)(3) of the Internal Revenue Code and, as such, is not subject to federal or state corporate income taxes. The Organization has also been classified as an entity that is not a private foundation within the meaning of Section 509(a) and qualifies for deductible contributions as provided in Section 170(b)(1)(A)(vi). The Organization's federal information returns prior to fiscal year 2018 are closed and management continually evaluates expiring statutes of limitations, audits, proposed settlements, changes in tax law and new authoritative rulings. If the Organization had unrelated business income taxes, it would recognize interest and penalties associated with any tax matters as part of the income tax provision and include accrued interest and penalties with the related tax liability in the statements of financial position.

Functional expenses

The costs of providing various programs and other activities have been summarized on a functional basis in the statements of functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited. The Organization applies various methods to allocate costs among the various programs and support functions, the most significant of which are by time and effort and square footage of building space utilized.

Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Subsequent events

The Organization has evaluated events and transactions for potential recognition or disclosure through November 30, 2021, which is the date the financial statements were available to be issued.

Note 2 - Pledges receivable

Pledges receivable as of June 30, 2021 and 2020 consist of the following:

	2021	2020
One year and less	$ 1,606,774	$ 1,881,812
One to five years	1,658,045	2,760,644
Greater than five years	205,000	200,000
	3,469,819	4,842,456
Less		
Discount to present value (2%)	(102,912)	(174,441)
Allowance for bad debt expense	(103,854)	(144,700)
	3,263,053	4,523,315
Less current portion	(1,606,774)	(1,881,812)
Noncurrent portion, net	$ 1,656,279	$ 2,641,503

Note 3 - Investments

Investments as of June 30, 2021 and 2020 consist of the following:

	2021	2020
Domestic mutual funds		
Large Cap	$ 2,590,488	$ 1,991,291
Mid Cap	1,133,079	880,453
Small Cap	1,064,523	724,554
International mutual funds	1,938,821	1,025,861
Domestic bond funds	1,324,895	1,105,300
International bond funds	246,246	122,137
Other funds	492,632	185,824
Money market funds	244,818	240,197
Total	$ 9,035,502	$ 6,275,617

Note 4 - Assets held in trust

The Organization is the beneficiary of four perpetual trusts (the "Trusts") administered by a third-party financial institution. The Organization's interest in the net assets of each trust is included in the statements of financial position as assets held in trust and classified as net assets with donor restrictions - in perpetuity. The income distributed from the Trusts for 2021 and 2020 was $426,060 and $443,963, respectively, and included in legacies on the statements of activities. The value of the assets held in trust at June 30, 2021 and 2020 was $11,177,115 and $8,893,014, respectively.

Note 5 - Fair value measurements

The Organization values its financial assets and liabilities based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In order to increase consistency and comparability in fair value measurements, a fair value hierarchy that prioritizes observable and unobservable inputs is used to measure fair value into three broad levels, which are described below:

Level 1: Quoted prices (unadjusted) in active markets that are accessible at the measurement date for identical assets or liabilities. The fair value hierarchy gives the highest priority to Level 1 inputs.

Level 2: Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in inactive markets; or model-derived valuations in which all significant inputs are observable or can be derived principally from or corroborated with observable market data. If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3: Unobservable inputs are used when little or no market data is available. The fair value hierarchy gives the lowest priority to Level 3 inputs.

In determining fair value, the Organization utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible as well as considers counterparty credit risk in its assessment of fair value. There have been no changes in the methodologies used at June 30, 2021 and 2020.

Financial assets carried at fair value at June 30, 2021 and 2020 are classified in the tables below in one of the three categories described above:

	Level 1	Level 2	Level 3	Total
2021				
Domestic mutual funds				
Large Cap	$ 2,590,488	$ -	$ -	$ 2,590,488
Mid Cap	1,133,079	-	-	1,133,079
Small Cap	1,064,523	-	-	1,064,523
International mutual funds	1,938,821	-	-	1,938,821
Domestic bond funds	1,324,895	-	-	1,324,895
International bond funds	246,246	-	-	246,246
Other funds	492,632	-	-	492,632
Money market funds	244,818	-	-	244,818
Assets held in trust	-	-	11,177,115	11,177,115
Total	$ 9,035,502	$ -	$ 11,177,115	$ 20,212,617

	Level 1	Level 2	Level 3	Total
2020				
Domestic mutual funds				
Large Cap	$ 1,991,291	$ -	$ -	$ 1,991,291
Mid Cap	880,453	-	-	880,453
Small Cap	724,554	-	-	724,554
International mutual funds	1,025,861	-	-	1,025,861
Domestic bond funds	1,105,300	-	-	1,105,300
International bond funds	122,137	-	-	122,137
Real estate funds	-	-	-	-
Other funds	185,824	-	-	185,824
Money market funds	240,197	-	-	240,197
Assets held in trust	-	-	8,893,014	8,893,014
Total	$ 6,275,617	$ -	$ 8,893,014	$ 15,168,631

Investments in mutual, bond and money market funds are valued using market prices in active markets (Level 1). Mutual funds and money market funds held are open-ended funds that are registered with the Securities and Exchange Commission and are valued at the daily closing price as reported by the fund. These funds are required to publish their daily net asset value and to transact at that price. The mutual funds and money market funds are deemed to be actively traded.

The Organization's beneficial interests in assets held in trust are classified as Level 3. The fair value of the Organization's beneficial interests in assets held in trust is based on the fair values of the underlying investments within these agreements, which are established by the trustee using fair values in an active market for similar assets. The trustee provides the Organization with investment statements and valuations of its portion of the trusts at year end. These are evaluated annually by the Organization without adjustments. As such, the Organization is not required to provide certain quantitative disclosures regarding the valuation methods used because they were unobtainable.

There have been no changes in the methodologies used June 30, 2021 and 2020.

The preceding methods may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Organization believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

Note 6 - Property and equipment

Property and equipment as of June 30, 2021 and 2020 are as follows:

	2021	2020
Land	$ 169,500	$ 169,500
Buildings and improvements	8,772,203	8,675,536
Computers and equipment	229,684	106,753
Furniture and fixtures	282,810	268,825
Vehicles	181,635	181,635
	9,635,832	9,402,249
Less accumulated depreciation	(6,584,232)	(6,135,877)
Construction-in-progress	10,555,167	1,646,722
	$ 13,606,767	$ 4,913,094

Note 7 - Line of credit

The Organization has a $75,000 line of credit (the "Line") with HEDCO, Inc. under its nonprofit revolving loan fund program, which was funded by the Hartford Foundation for Public Giving. The Line bears interest at 4% per annum on any outstanding balance and matures in January 2022. There was no outstanding balance at June 30, 2021 and 2020.

In April 2019, the Organization entered into a new line of credit agreement with Bank of America. This line of credit provides for up to $1,300,000 of borrowings, with up to $300,000 for general operations and $1,000,000 for the construction of the new facility (see Note 16). The note bears interest at the LIBOR Daily Floating rate plus 2% and is secured by the cash, securities and other assets held in the Organization's investment account at Bank of America (see Note 3). As of June 30, 2021 and 2020, there were no borrowings on this line of credit.

Note 8 - Paycheck Protection Program

The Organization was granted a $498,248 loan under the Paycheck Protection Program ("PPP") administered by a Small Business Administration ("SBA") approved partner. The loan was uncollateralized and fully guaranteed by the Federal government. The Organization was eligible for loan forgiveness of up to 100% of the loan, upon meeting certain requirements. The Organization initially recorded the loan as a refundable advance, as of June 30, 2020, in accordance with guidance for conditional contributions as there were both barriers and a right to return of the PPP loan. During 2021, the Organization maintained adequate employment levels during its 24-week covered period and used the funds for allowable payroll, rent, and utility expenses. As the barriers were achieved in fiscal year 2021, the Organization recognized $498,248 as a contribution, which is reflected in the statements of activities.

Note 9 - Endowment

The Organization's endowment includes both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. As required by accounting principles generally accepted in the United States of America, net assets associated with endowment funds, including funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of relevant law
The Board of Directors has interpreted the Connecticut Uniform Prudent Management of Institutional Funds Act ("CTUPMIFA") as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization classifies as net assets with donor restrictions - in perpetuity (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

The remaining portion of the donor-restricted endowment fund that is not classified in net assets with donor restrictions - in perpetuity is classified as net assets with donor restrictions - time or purpose until those amounts are appropriated for expenditure by the Board of Directors in a manner consistent with the standard of prudence prescribed by CTUPMIFA. In accordance with CTUPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

1. The duration and preservation of the various funds;
2. The purposes of the Organization and donor-restricted endowment funds;
3. General economic conditions;
4. The possible effect of inflation and deflation;
5. The expected total return from income and the appreciation (depreciation) of investments;
6. Other resources of the Organization; and
7. The Organization's investment policies.

Endowment net asset composition by type of fund as of June 30, 2021 is as follows:

	Without donor restriction	With donor restriction		Total
		Time or purpose	In perpetuity	
Donor-restricted	$ -	$ 312,904	$ 391,102	$ 704,006
Board-designated	8,195,521	-	-	8,195,521
Total funds	$ 8,195,521	$ 312,904	$ 391,102	$ 8,899,527

Changes in endowment net assets for the year ended June 30, 2021 is as follows:

	Without donor restriction	With donor restriction		Total
		Time or purpose	In perpetuity	
Endowment net assets, beginning of year	$ 5,617,720	$ 162,793	$ 391,102	$ 6,171,615
Contributions	1,000,000	-	-	1,000,000
Net investment return	1,860,915	176,669	-	2,037,584
Appropriations	(283,114)	(26,558)	-	(309,672)
Endowment net assets, end of year	$ 8,195,521	$ 312,904	$ 391,102	$ 8,899,527

Endowment net asset composition by type of fund for the year ended June 30, 2020 was as follows:

	Without donor restriction	With donor restriction		Total
		Time or purpose	In perpetuity	
Donor-restricted	$ -	$ 162,793	$ 391,102	$ 553,895
Board-designated	5,617,720	-	-	5,617,720
Total funds	$ 5,617,720	$ 162,793	$ 391,102	$ 6,171,615

Changes in endowment net assets for the year ended June 30, 2020 were as follows:

	Without donor restriction	With donor restriction: Time or purpose	With donor restriction: In perpetuity	Total
Endowment net assets, beginning of year	$ 5,787,379	$ 178,783	$ 391,102	$ 6,357,264
Net investment income	112,132	11,940	-	124,072
Appropriations	(281,791)	(27,930)	-	(309,721)
Endowment net assets, end of year	$ 5,617,720	$ 162,793	$ 391,102	$ 6,171,615

Funds with deficiencies: From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or applicable law requires the Organization to retain as a fund of perpetual duration. The Organization follows a policy which prohibits spending underwater funds until such time as the fair value exceeds the original gift amount. In accordance with accounting principles generally accepted in the United States of America, deficiencies of this nature are reported in net assets with donor restrictions. As of June 30, 2021 and 2020, there were no such deficiencies.

Return objectives and risk parameters: The Organization adheres to investment and spending policies for endowment assets that attempt to provide a reasonably predictable stream of funding to the Organization's operating budget while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Organization must hold in perpetuity as well as board-designated funds. According to the investment policy, as approved by the Board, the endowment assets are invested in accordance with sound investment practices that emphasize long-term investment fundamentals. It is recognized that short-term market fluctuations may cause variations in account performance.

Strategies employed for achieving objectives: To satisfy its long-term rate of return objectives, the Organization relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Organization targets a diversified asset allocation in order to achieve its long-term return objectives within prudent risk constraints.

Spending policy and how the investment objectives relate to spending policy: The Organization has a policy of appropriating for distribution each year an amount not to exceed 5% of the five-year (20 quarters) moving average of the endowment's fair value. These amounts shall be calculated through the calendar year-end preceding the fiscal year for which the distribution is planned. Over the long-term, the Organization expects the current spending policy to allow its endowment to grow at a rate that is consistent with its objective of maintaining the purchasing power of the endowment assets while providing additional real growth through new gifts and investment return.

Note 10 - Board-designated net assets

In fiscal year 2018, the Organization began soliciting contributions for The Boys & Girls Club of Hartford Capital/Endowment Campaign (the "Campaign"). Funds raised from the Campaign will be applied at the discretion of the Board (1) to the capital costs of the new construction projects ("Clubhouses") and operational funding at sites to be determined by the Board (the "Project") and/or (2) to an endowment to support the Project. Should the Board determine that the annual draw from the endowment, as determined by the Board from time to time in its discretion, is in excess of the amount required to support the new Clubhouses and continuing programs of the Organization, such excess may be used to support other Club activities.

Board-designated net assets also include $8,195,521 and $5,617,720 of board-designated endowment funds as of June 30, 2021 and 2020, respectively. Board-designated net assets for both the capital campaign and the endowment totaled $8,195,521 and $11,476,117 as of June 30, 2021 and 2020, respectively.

Note 11 - Net assets limitations and restrictions

Net assets without donor restrictions as of June 30, 2021 and 2020 are as follows:

	2021	2020
Board-designated endowment funds	$ 8,195,521	$ 5,617,720
Board-designated for capital campaign	-	5,858,397
Undesignated	18,489,497	5,662,079
	$ 26,685,018	$ 17,138,196

Net assets with donor restrictions as of June 30, 2021 and 2020 are as follows:

	2021	2020
Subject to time restrictions		
Pledges receivable, net	$ 3,263,053	$ 4,523,315
Unappropriated earnings from perpetual endowment	312,904	162,793
Land lease with City of Hartford	209,770	213,654
Subject to purpose and time restrictions		
Future program support	1,168,380	1,199,398
Net assets with donor restrictions - time or purpose	4,954,107	6,099,160
Amounts with perpetual restrictions		
Perpetual endowment	391,102	391,102
Assets held in trust	11,177,115	8,893,014
Net assets with donor restrictions - in perpetuity	11,568,217	9,284,116
	$ 16,522,324	$ 15,383,276

Net assets with donor restrictions which were released during the years ended June 30, 2021 and 2020 are as follows:

	2021	2020
Program related	$ 795,488	$ 799,574
Time restriction	96,442	192,930
Net assets released from operations	891,930	992,504
Capital campaign	2,204,637	3,279,071
Total	$ 3,096,567	$ 4,271,575

Note 12 - Operating leases

The Organization leases a vehicle and office equipment under operating lease agreements which expire at various times through July 2023. Monthly lease payments range from $34 to $492. Total rental expense for all operating leases for the years ended June 30, 2021 and 2020 was $12,259 and $18,637, respectively.

Future minimum lease payments required under noncancelable operating leases with initial lease terms in excess of one year as of June 30, 2021 are as follows:

2022	$ 8,823
2023	5,906
	$ 14,729

Note 13 - Employee benefit plan

The Organization maintains a 401(k) plan that covers all eligible employees. The Organization matches 4% of the participant's 401(k) contributions and will make a safe harbor employer contribution in an amount equal to 4% of the employee's eligible compensation. The safe harbor employer contributions are fully vested in the year the contribution is made. 401(k) retirement expense for the years ended June 30, 2021 and 2020 was $108,423 and $87,336, respectively.

Note 14 - Asylum Hill Club unrestricted endowment disclosure

The following disclosure is made pursuant to a contribution agreement between the Asylum Hill Boys & Girls Club Development Association, Inc. (the "Asylum Hill Club") and the Organization dated January 11, 2005, regarding the terms of an unrestricted endowment contribution for the benefit of the Asylum Hill Club.

Results are shown below for fiscal years ended June 30, 2021 and 2020:

	2021	2020
Board-designated endowment assets for the benefit of the Asylum Hill Club	$ 1,802,564	$ 1,783,324
Appropriations from Asylum Hill Club board-designated endowment for operations	$ 88,020	$ 87,321
Asylum Hill Club maintenance and operating expenses	$ 539,324	$ 539,044

These amounts are included as part of the Organization's endowment in Note 9.

Note 15 - Concentrations

Credit risk

Financial instruments which potentially subject the Organization to concentrations of credit risk consist primarily of cash and cash equivalents and receivables. The Organization maintains its cash and cash equivalents with high-credit quality financial institutions. At times, such amounts may exceed federally insured limits. The Organization has not experienced any losses in such accounts. At June 30, 2021, the Organization had cash balances that exceeded federally insured limits of approximately $3,200,000.

Concentrations of credit risk with respect to grants receivable are limited to contractual agreements with various federal and state organizations. Contributions receivable are limited to contributions from various foundations, businesses and individuals.

Market risk

The Organization invests in various debt and equity securities. These investment securities are recorded at fair value. Accordingly, the investment securities can fluctuate because of interest rates, reinvestment, credit, market and other risks depending on the nature of the specific investment. Therefore, it is at least reasonably possible that these factors will result in changes in the value of the Organization's investments which could materially affect amounts reported in the financial statements. The Organization's investments are placed within a wide array of institutions with high credit ratings and their performance is reviewed periodically by the Finance Committee of the Board of Directors.

Note 16 - Commitments and contingencies

New facility

In April 2018, the State of Connecticut Department of Mental Health and Addiction Services ("DMHAS") approved a $7,000,000 capital improvements bond fund grant program for the Organization, to assist with construction of a new facility in the south end of Hartford to meet the needs of youth residing in the area. The Board formally approved the grant contract in September 2018. Payments are made under this grant on a quarterly basis upon submission, review and approval of required expenditure reports. Funds can only be utilized for the construction of the facility. If the construction with funds provided under this grant ceases to be used for its approved purpose within 10 years from the date of final payment, an amount equal to the amount of such funds minus 10% for each full year which has elapsed from the date of the final payment shall be repaid by the Organization to DMHAS.

In October 2019, the Organization signed a ground lease with the City of Hartford (the "City") to lease real property owned by the City for the construction of this new facility. The lease term is for 95 years and for a rental payment of $1. The lease contains various requirements concerning the operation and development of the property. The contribution with donor restrictions for the year ended June 30, 2020 is $213,654. The contribution receivable - land use on the statements of financial position is comprised of the land use asset of $360,588 and $364,424 as of June 30, 2021 and 2020, respectively, and related allowance for net present value of $150,818 and $150,770 as of June 30, 2021 and 2020, respectively.

COVID-19

In early 2020, an outbreak of a novel strain of coronavirus ("COVID-19") emerged globally. In response to this global pandemic, state and local governments implemented measures to mitigate its spread which resulted in widespread business, government, and school closures, all of which impacted the Organization's services.

While the ultimate estimate of the length of this (or future) pandemics or the effects on economic activity, including the impact to businesses and stock markets is unknown, the Organization has assessed the accounting matters that could be impacted based upon information reasonably available including, but not limited to, allowances for receivables and valuation of investments and long-lived assets. While there was not a material impact to the Organization's financial statements as of and for the year ended June 30, 2021 resulting from the assessments, the future assessment of the Organization's current expectations relating to the magnitude and duration of COVID-19, as well as other factors, could result in material impacts to the financial statements in the future based on the unpredictability of the long-term impact of this or future pandemics.

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